CDR Rick Norris, USN (Retired) SUBASE Realignment Coalition

What Have We Done to Improve Military Value Since BRAC 1993?

What Can We Do to Enhance Military Value?

- Identify Areas of Weakness
- Determine How We Can Assist to Improve Them

Operational Infrastructure	32%
Operational Training	71%
Port Characteristics	54%
Environment & Encroachment	64%
Personnel Support (Quality of Life)	64%

Personnel Support (Quality of Life)

- Housing
- Medical Care
- Education for families
- Other Services

Environment & Encroachment

- Dredging
- Land Constraints
- Encroachment
- Environmental Costs
- Waste Disposal
- Potable Water
- Natural Resource Consideration
- Air Quality

Port Characteristics

- Operational Location
- Strategic Location
- Port Restrictions
- Anti-Terrorism/Force Protection
- Locality Cost
- Supply and Storage

Operational Training

- Training Facilities
- OPAREAS/Ranges
- Small Arms Training
 - Received full value
 - Why spend the money

Operational Infrastructure

- Ship Berthing
- Ship Maintenance
- Specialized/Emergency Service
- Munitions Storage and Handling
- Operational Staff Facilities

Some Closing Thoughts

- Pursue those items that provide the best return on investment
- Do not be driven by cost only
- Take ownership of items that a particular level of government can do
- Partner as necessary to complete enhancement
- Act quickly
- Ensure base/community conditions correctly reported